



## **Barbican Centre Board**

**Date:** WEDNESDAY, 16 MAY 2018  
**Time:** 11.00 am  
**Venue:** COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Bennett  
Russ Carr  
Simon Duckworth  
Alderman David Graves  
Gerard Grech  
Deputy Tom Hoffman  
Deputy Wendy Hyde  
Emma Kane  
Vivienne Littlechild  
Wendy Mead  
Lucy Musgrave  
Graham Packham  
Trevor Phillips  
Judith Pleasance  
Deputy Tom Sleight  
Deputy Dr Giles Shilson  
Deputy John Tomlinson  
Jenny Waldman

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**Lunch will be served in the Guildhall Club following the meeting  
N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell  
Town Clerk and Chief Executive**

## **AGENDA**

A number of items on the agenda are simply presented for information and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (\*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **ORDER OF THE COURT OF COMMON COUNCIL**  
To receive the Order of the Court of Common Council dated 19 April 2018 appointing the Board and setting its Terms of Reference.  
**For Information**  
(Pages 1 - 2)
4. **ELECTION OF CHAIRMAN**  
To elect a Chairman in accordance with Standing Order No.29.
5. **ELECTION OF DEPUTY CHAIRMAN**  
To elect a Deputy Chairman in accordance with Standing Order No. 30.
6. **BOARD MINUTES**  
To approve the public minutes and summary of the Barbican Centre Board meeting held on 21 March 2018.  
**For Decision**  
(Pages 3 - 8)
7. **OUTSTANDING ACTIONS AND WORKPLAN**  
Report of the Town Clerk.  
**For Information**  
(Pages 9 - 12)
8. **APPOINTMENT OF SUB-COMMITTEES**  
Report of the Town Clerk.  
**For Decision**  
(Pages 13 - 18)
9. **MANAGEMENT REPORT BY THE CENTRE'S DIRECTORS**  
Report of the Managing Director.  
**For Information**  
(Pages 19 - 34)
10. **\*ACTIONS TAKEN UNDER DELEGATED AUTHORITY OR URGENCY PROCEDURES**  
Report of the Town Clerk.  
**For Information**  
(Pages 35 - 36)

11. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
12. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**
13. **EXCLUSION OF THE PUBLIC**  
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act  
**For Decision**
14. **NON-PUBLIC BOARD MINUTES**  
To agree the non-public Minutes of the Barbican Centre Board meeting held on 21 March 2018.  
**For Decision**  
(Pages 37 - 42)
15. **CENTRE FOR MUSIC UPDATE**  
Oral update - Managing Director to be heard.  
**For Information**
16. **MARKETING & COMMUNICATIONS: ANNUAL PRESENTATION**  
Report of the Director of Arts.  
(*N.B. - Appendices 2 and 3 TO FOLLOW*).  
**For Information**  
(Pages 43 - 60)
17. **PROJECTS UPDATE**  
Report of the Director of Operations & Buildings.  
**For Decision**  
(Pages 61 - 70)
18. **GATEWAY 2: FIRE SAFETY PROJECT - EMERGENCY LIGHTING SYSTEMS**  
Report of the Managing Director.  
**For Decision**  
(Pages 71 - 86)
19. **GATEWAY 2: ART GALLERY 2019 - CYCLICAL & FIRE PRECAUTION WORKS**  
Report of the Managing Director.  
**For Decision**  
(Pages 87 - 102)
20. **GATEWAY 3/4 OPTIONS APPRAISAL: CURVE GALLERY PROJECT PHASE 2**  
Report of the Managing Director.  
**For Decision**  
(Pages 103 - 114)

21. **GATEWAY 7: FROBISHER LEVEL 4 REFURBISHMENT**  
Report of the Managing Director.  
**For Decision**  
(Pages 115 - 122)
22. **UPDATE ON THE BARBICAN BUDGET 2018/19**  
Report of Chief Operating & Financial Officer (TO FOLLOW).  
**For Information**
23. **\*BUSINESS REVIEW**  
Report of the Chief Operating & Financial Officer (TO FOLLOW).  
**For Information**
24. **\*SBR / STRATEGIC PLAN UPDATE**  
Report of the Managing Director.  
**For Information**  
(Pages 123 - 128)
25. **\*RISK UPDATE**  
Report of the Director of Operations & Buildings.  
**For Information**  
(Pages 129 - 140)
26. **QUESTIONS RELATING TO THE WORK OF THE BOARD**
27. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**